

If you're feeling overwhelmed and unsure of what actions to take during this time, use this guide to get you started. Here's what we'll cover:

Keeping safe

Protecting yourself Protecting your clients

Assessing and generating solutions

Identifying short-term modifications Starting to think long term

Adapting and overcoming

Converting to digital solutions Putting a plan into action

Staying in contact

Updating your communication channels Reaching out to clients

Marketing during this time

Being sensitive and respectful Gauging the appropriate path

Planning for the future

Thinking ahead Using what you've learned



The COVID-19 (coronavirus) pandemic is changing the way we all do business. There is much we still don't know about how this situation will play out.

Transportation service businesses are facing many challenges, including changes to operations, finding accessible facilities for truck drivers on the road, and for some, putting extra hours in to deliver much-needed supplies like gowns, masks, and parts for ventilators, among many other daily needs for their communities and surrounding areas.

As this unprecedented crisis continues to evolve, many in the transportation industry are wondering how to minimize losses, and what steps they can take to protect their businesses.

Small business owners and entrepreneurs are some of the most resourceful and resilient people we know. And now's the time to lean into that resourcefulness, make a plan, and get to work. If you're feeling overwhelmed and unsure of what actions to take, this guide will serve as a good starting point.

Let's take a look at some ways that you can take stock of the situation, generate solutions, and take action to protect your transportation business.

As you know, things are developing rapidly. Remain flexible to make changes on the fly.

Remember, you've got us and can get <u>Constant</u> <u>Contact Help and Support</u> when you need it.

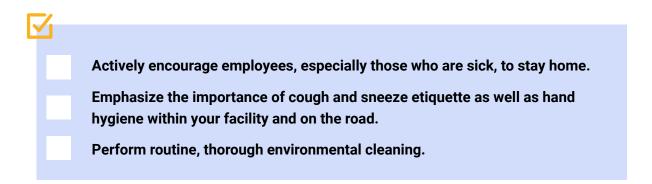


Safety First

Your first priority is to make sure that your family, staff, and especially yourself, are safe and safeguarded, to the best of your ability.

Next, make sure that you're doing everything you can to safeguard your facilities, drivers, and operations.

Implement <u>CDC-recommended precautions</u> in your business as soon as possible. Among the most important recommendations are:



You can view additional resources specific to the trucking industry on the <u>American Trucking Association's website</u>.

Once you've done what you can for everyone's health and safety, it's time to figure out how this situation may affect your business.

It's likely you're already feeling the impact. In any emergency, large or small, you'll often have to assess and reassess to generate solutions because things are always changing.



Assess and generate solutions

Since there are a lot of unknowns, it's important to think about various possibilities and what you can do to adapt to them. Keeping grocery stores stocked and hospitals and first responders supplied with the necessary products they need to care for our communities is imperative. At the same time, you're dealing with finding out what rest stops and other facilities are open to provide support for your drivers, and if you have the right equipment and number of delivery workers available to complete scheduled jobs.

These issues are already impacting so many transportation businesses, and it's likely that these changes will influence the industry in the future. It's important to look at these problems directly and to make a plan based on what you're able to do now, as well as what you might be able to do later on. Here are some examples of things you should consider.

You may want to write things down as you think through these questions and your answers. It'll help you formulate your action plan.

What if you end up short on staff?
Think about reducing hours or offering additional overtime incentives when it's safe to do so.
Are there other drivers that you can hire to help with delivery? View additional resources and guidance on the Department of Transportation's website.
What can you do to help your staff?
Can you continue to pay them if they can't come in?
How can you maintain a safe work environment?
How will you implement new regulations and guidelines while keeping your operations running smoothly?
Follow guidance from the <u>FMCSA's National Emergency</u> <u>Declaration</u> .
How can you halp your staff adjust to change
How can you help your staff adjust to changes in operations?
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in operations? What training do you need to provide? What if you get sick? If possible, designate someone else to be in charge of
 in operations? What training do you need to provide? What if you get sick? If possible, designate someone else to be in charge of your daily operations. How will you respond to disruptions to the delivery chain? Identify alternate drivers or delivery workers that may
in operations? What training do you need to provide? What if you get sick? If possible, designate someone else to be in charge of your daily operations. How will you respond to disruptions to the delivery chain?

And at some point you may have to ask the bigger questions:

What if you have to temporarily pause operations?

What will that look like? How will you communicate it?

Is the "temporary" plan you put into place sustainable? If so, for how long?

 If not, are there things you can do to adjust your plan so it will be sustainable?

What if this lasts several months?

 How would this affect your family, as well as your staff, community and their families — can you help them in some way?

Are there any other resources available to you?

 We've compiled a list of resources for you: Resources for Small Businesses Impacted by COVID-19 (Coronavirus)



Adapt and overcome

Your "business as usual" may no longer exist, at least for the time being. You'll need to adapt to get through these trying times. Some things to consider:

Re-evaluate life on the road

Many transportation workers have had to change the way they do things on the road. Many truck stops and other rest areas have closed their restaurants and facilities, or are only providing take-out meals for truckers. Are there ways your business can help support drivers by providing them with information on what truck stops and rest areas are open and what services are offered, such as showers?





Building your brand online

Your Constant Contact account comes with tools that make it easy to start building your brand online. Transportation businesses are doing some incredible things right now to help people get by during the COVID-19 quarantine. Use this time to share how your business has made a positive impact during this time on your website and social channels.

Moving tradeshows, expos, and conventions online

Depending on the nature of your transportation business, you may consider using this as an opportunity to showcase new technologies or innovations from your team through online events. You may even consider a YouTube channel, video conferencing, or livestreaming. Think about offering a webinar or webcast for your staff or others in the industry to teach them new skills they can use on the job.



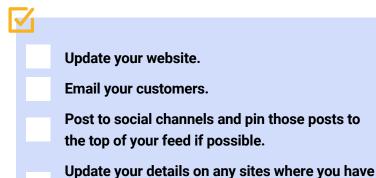
Stay in contact

When you're constantly having to make changes to adapt to an ever-changing situation, it's imperative that you let your customers know what you're doing and when.

Keep them aware of any changes to day-to-day operations.

Be sure to include details your customers should know about, like your availability, delay in delivery, and any precautions you're taking regarding the virus.

Consider the following tips to communicate the above information with your clients:



a listing.

It's also a good idea to review any communications you already had scheduled for their appropriateness and relevance based on the current state of affairs.

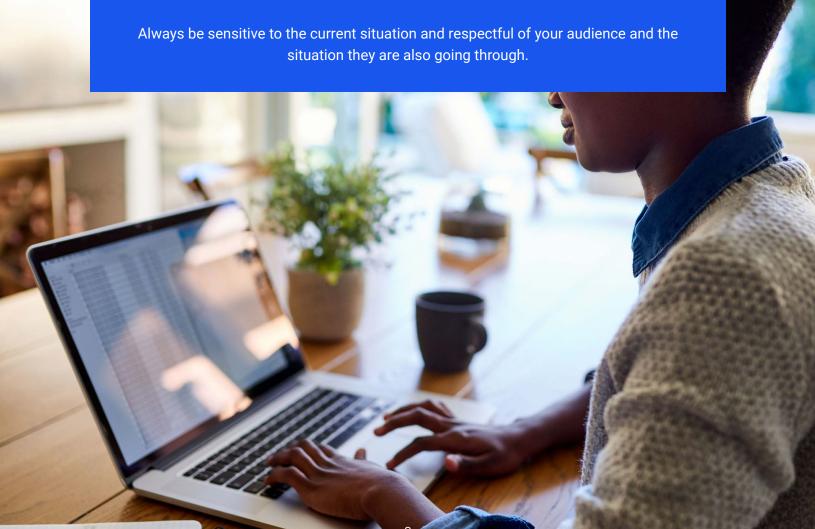
Remember, your Constant Contact account comes with tools to create a website, send email (including templates for you to communicate with your contacts about COVID-19 including tips on what to say), post to social media, and more. Need help? See our other resources for Constant Contact Help and Support.



Marketing during this time

Letting people know about the changes you've made is a great place to start. Use the channels mentioned above to communicate on a consistent basis. Of course, consider your unique situation and the status of your business to gauge the most appropriate path forward.

If your transportation business has paused or reduced production, use this time to continue connecting with your customers and suppliers, build up a pool of valuable content that positions you as an expert, and build/refine your brand online so you are top of mind and the clear choice when your market is ready.



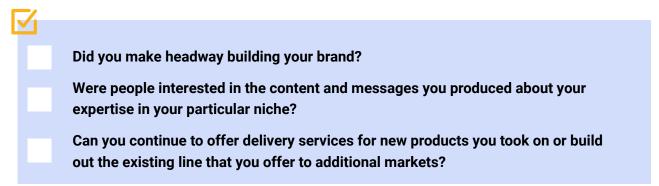
Plan for the future

Eventually, you'll need to transition back to business as usual. It's important to plan ahead. So, start making plans for what comes after the emergency.

Review the changes you've made and what you've learned, then think about how you can use that information to move forward.

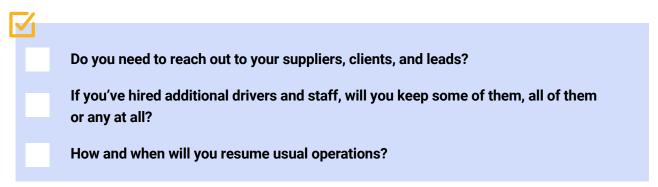
What can stay?

Look for things worth making a permanent part of your business.



If so, don't stop just because the emergency is over. Keep them going and see if they're a good addition to your business long term.

What comes next?



These are trying times with many unknowns. By doing your best to stay safe, review your options, and make a plan you'll better position yourself to come out on the other side.



Remember, you are not alone

Our marketing advisors are here to help.

- Connect with other small businesses in the <u>Community</u>
- See our other resources for <u>Constant Contact Help and Support</u>
- Read The Download, our ultimate online marketing guide

You've got this. You've got us.

